Sustainable Development Goals (SDGs) PwC Survey Highlights

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Sustainable Development Goals (SDGs)

193 governments have agreed to achieve 17 goals tackling major world issues by 2030



SDGs – a great achievement to get to launch

- 193 countries agreeing and committing to achieving common goals
- 17 goals, 169 targets and 230 indicators
- a single framework in one language
- real determination to implement change and measure success real time



Why do the SDGs matter for business?

A new direction for government and business

193 UN member states have signed up to the SDGs - they will look to business to help achieve them

Contribution

CEOs will want to know how their business supports or detracts from government's goals.

Fair regulation

Especially if they want to be on the receiving end of 'fair' regulation and a welcoming licence to operate.

Consumers want business to engage

Business engagement

Goal congruent

It's not about business implementing the SDG's - it's about business having a strategy that, at the national level, is goal-congruent with government ambition....

Our approach-Our survey

To better appreciate the approach **global companies are adopting**, with regard to the SDGs, we conducted two separate
surveys past summer – **one for business and another for citizens** – that were promoted through social media and shared with **PwC** clients, United Nations Global Compact (**UNGC**) members and
Global Reporting Initiative (**GRI**) members.

We wanted to know just how aware companies and citizens were of the SDGs and how companies were planning to engage with them.

Why a survey?

The reason is simple and pressing. Following the ratification, governments will formulate new regulation, incentives and strategies to achieve the SDGs, gaining momentum to deliver lasting change.

Expectation is high that business will make a significant contribution to help governments, and society for that matter, achieve the goals.

Smart companies wanting to position themselves as supporters may want to plan now how they can take sustainability and put it at the heart of business growth to stay ahead of their competition.

How is business engaging with the SDGs?

What are they doing?

What steps they are taking?

What are their ambitions?

What help do they need?

- Business: 986 responses from90 countries
- Citizen: 2,015 responses from **37** countries

It makes commercial sense to embed the SDGs in operations and strategy, but how ready is business to support governments achieve Make it your business: Engaging with the Sustainable **Development Goals** of businesses say they are already planning how they will engage with the SDGs **13**% the tools they need to assess their impact against the SDGs and the way they do busines pwc www.pwc.com/sdg

Results at a glance

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92%

SDG awareness amongst the business community is high (92%) compared to the general population (33% citizens aware of SDGs) 2

Government is seen as having prime responsibility to achieve the SDGs by business and citizens alike (49% of business responders and 44% of citizens ranked government first)

Engagement is high

3

Business has already started to take action:

71%

Despite only 10% business responders ranking business with prime responsibility, 71% business say they are already planning how they will respond to the SDGs.

4

There are distinct gaps in how to engage, especially in areas where tough decisions are required.

13%

Only 13% of businesses have identified the tools they need **29%**

Only 29% of businesses are setting goals, but what gets measured gets managed, what's in an objective gets done.

Reason for optimism

We should be optimistic that engagement will increase by 2020:

22% of business responders say they are doing nothing right now, but this drops to 4% when thinking about what they'll be doing in five years.

Citizens will quickly engage



90%

of citizens believe it is important that business signs up to the SDGs 78%

of citizens said they were more likely to buy the goods and services of companies that had signed up to the SDGs.

Awareness and responsibility

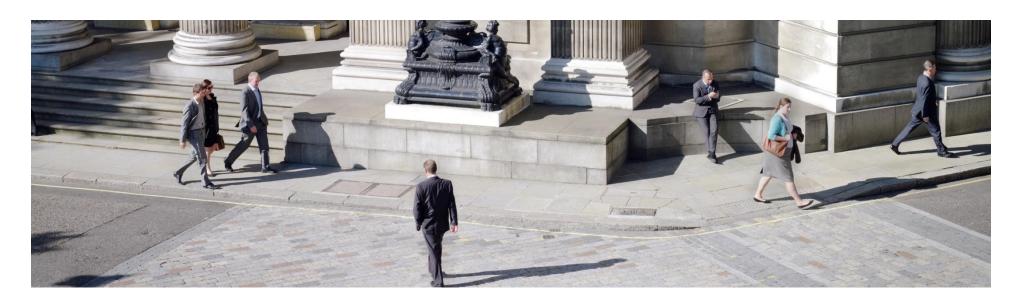
92%

of businesses are aware 33%

of citizens are aware

Prime responsibility to deliver rests with:

Government



PrioritiesLittle alignment between businesses and citizens

Business has the greatest impact

Business sees the greatest **opportunity**

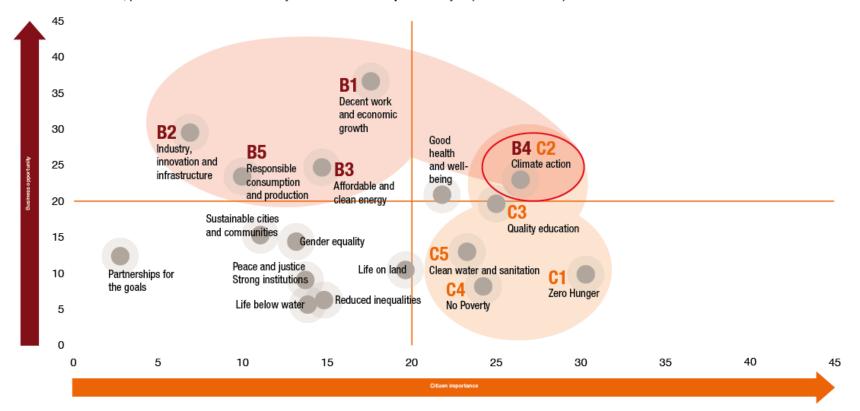
Citizens prioritise the **importance**



Businesses vs Citizens – differing perspectives

Are business and citizens on the same wave length?

- Q. Please rank the five SDGs that could represent a business opportunity for your company in the future (mean index score).
- Q. From the list below, please rank the five SDGs that you consider most important to you (mean index score).



C1-C5 = top 5 ranked SDGs for citizens

B1-B5 = top 5 ranked SDGs for business

Source: PwC SDG Engagement Survey 2015

Focus for business

0

SDGs - Business impact and opportunity Q. Please rank the five SDGs where you believe your business (and your value chain) has the greatest impact (mean index score). Q. Please rank the five SDGs that could represent a business opportunity for your company in the future (mean index score). 45 Decent work and economic growth 40 35 30 Climate action 25 Good health production Impact Industry, innovation and infrastructure Quality education High impact Gender equality and well-being + High opportunity Affordable and clean energy = Attention Clean water and sanitation 15 Life on land Zero Hunger Sustainable cities and communities Peace and justice Strong institutions 10 No Poverty Partnerships for the goals Reduced inequalities 5 Life below water

25

30

35

40

45

20

Opportunity

Source: PwC SDG Engagement Survey 2015

5

10

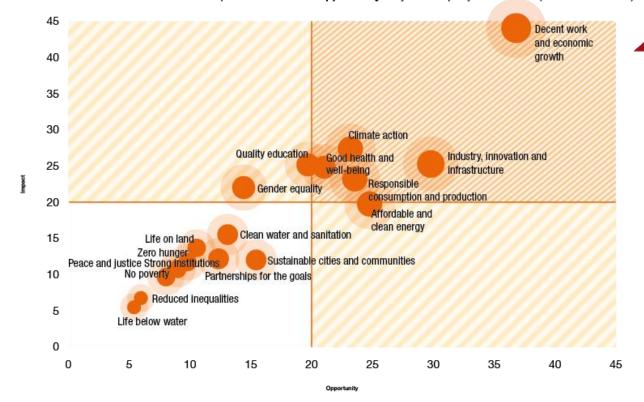
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Will risks be missed? Mapping WEF Global risks against business priorities

Comparing WEF Risks 2015 against business perspectives on SDGs

Q. Please rank the five SDGs where you believe your business (and your value chain) has the greatest impact (mean index score).

Q. Please rank the five SDGs that could represent a business opportunity for your company in the future (mean index score).



Source: PwC SDG Engagement Survey 2015; World Economic Forum, The Global Risk Report 2015

Water crises

Failure of climate-change adaptation

Unemployment or underemployment

Fiscal crises

Spread of infectious diseases

Food crises

Energy price shock

Biodiversity loss and ecosystem collapse

Failure of critical infrastructure

Failure of urban plannin

RISKS

How are businesses planning

Business is planning how to assess their impact on the SDGs

Q. How do you plan to assess your impact on the SDGs?



Engaging with the SDGs

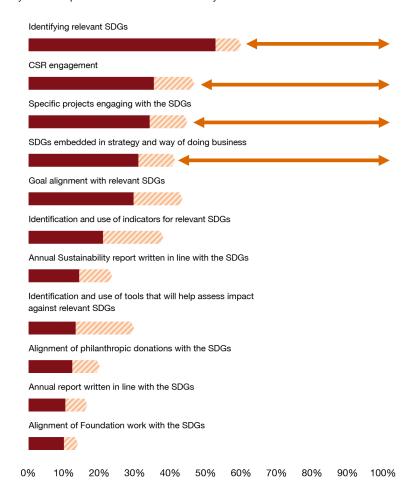
Much activity is already underway with clear priorities over the next five years.

But is the ambition high enough? After five years, there's still a significant gap in action to bridge.

At what point do conversations about strategy always factor in the implications for achieving one or more SDGs?

What action can we expect to see from business by 2020?

- Q. What action is your business taking to prepare for the launch of the SDGs?
- Q. What action do you think your business will be taking within the next five years to implement the SDGs i.e. what is your vision?



■ Current activity Mext five years

Source: PwC SDG Engagement Survey 2015

PwC

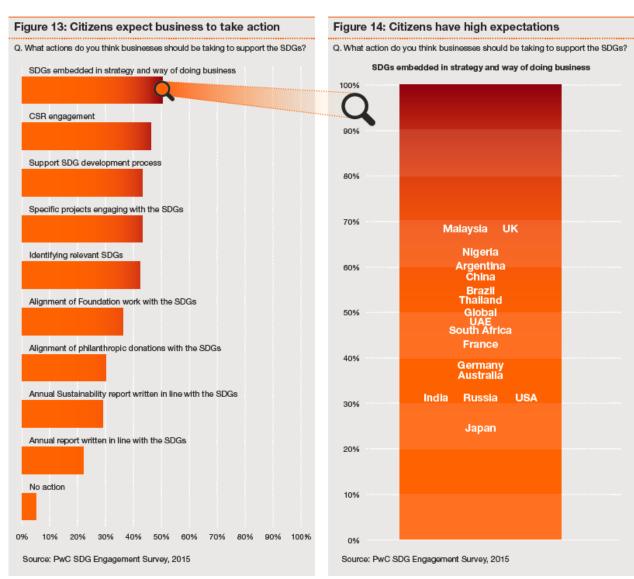
Customers have great expectations

90% citizens expect business to sign up to the SDGs

50% expect business to embed them into their strategy - higher in some countries i.e. Malaysia and UK

But only **31%** of business is working on this now and only **41%** think they will have done it within 3 years.

78% said they would change their buying behaviour because of SDGs public engagement has the potential to be high.



Barriers to engagement

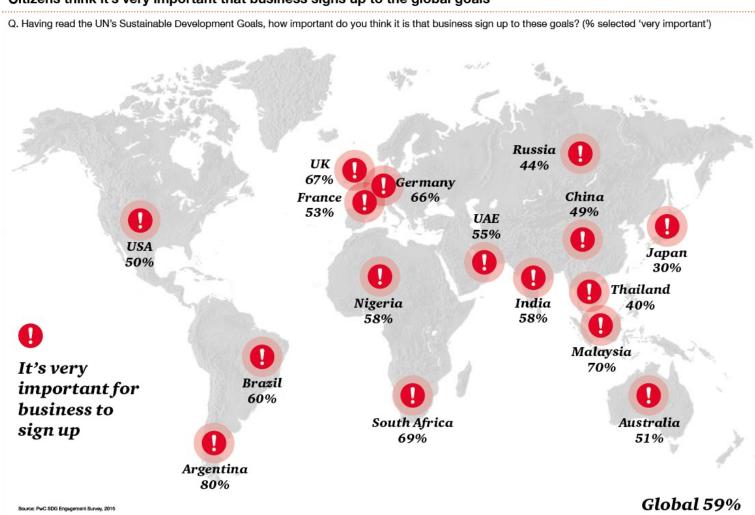
What's stopping business engaging?



Source: PwC SDG Engagement Survey, 2015

Citizens think it very important for business to sign up to the SDGs

Citizens think it's very important that business signs up to the global goals



Potential for consumer pressure

SDGs influence buying behaviour

Q. If you knew that an organisation had signed up to the UN's Sustainable Development Goals, would that make you more or less likely to use their goods or services? (% responding likely or very likely)



Source: PwC SDG Engagement Survey, 2015

Why do the global goals matter for business?



Now is the time to mobilize the global business community as never before. Trillions of dollars in public and private funds are to be redirected towards the SDGs, creating huge opportunities for responsible companies to deliver solutions. ??

Business has a fundamental role in the delivery of a thriving society in a thriving environment



84% of CEOs said that they are expected to address wider stakeholder needs



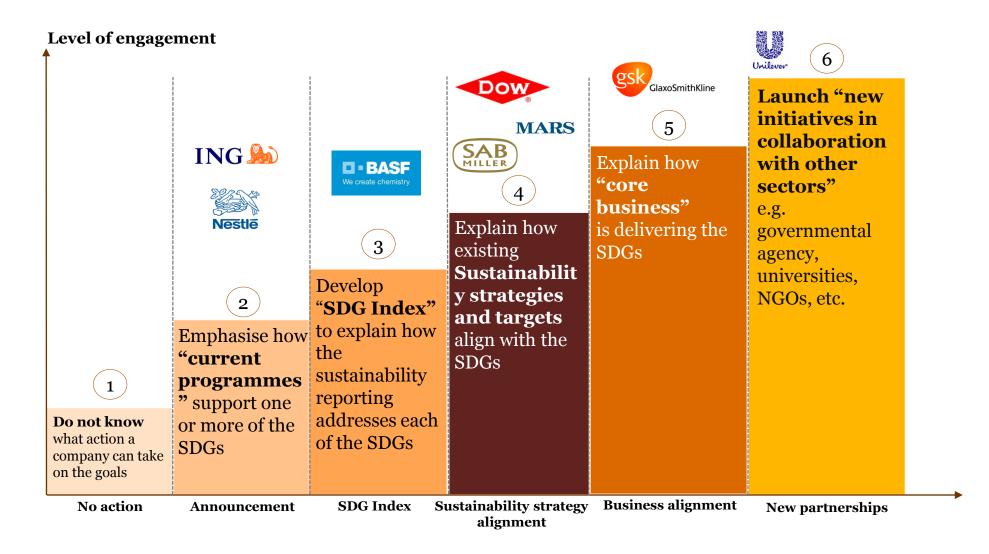
76% of CEOs say business success is about more than just financial profit



52% of CEOs say creating value for wider stakeholders drives profitability

What good looks like – best practices from around the world

How are companies responding to the 17 Sustainable Development Goals?



Nestlé and ING emphasise how their current programmes support some of the SDGs

2 **Emphasise** how "current programmes" support one or more of the SDGs

Level of engagement

The company has made commitments that will help support SDGs on water stewardship, sustainable consumption and production and the need for action on climate change.

"We've pledged to introduce
micronutrient fortified foods,
roll out our Rural Development
Framework to understand
farmers' needs, implement
sustainable sourcing and
preserve natural capital. We are
committed to dialogue,
engagement and partnerships
with all stakeholders to further
the post-2015 development
agenda."

ING's Sustainability Direction focuses on two themes: Financial Empowerment and Sustainable Transitions. These themes are in line with goals set by the UN that relate to better quality education, cleaner energy and more sustainable consumption and production patterns.

"ING fully supports the goals and together with our customers and partners, we believe we have the scale, ability and drive to make a difference."

Leon Wijnands ING's Global Head of Sustainability



No action

Announcement

SDG Index

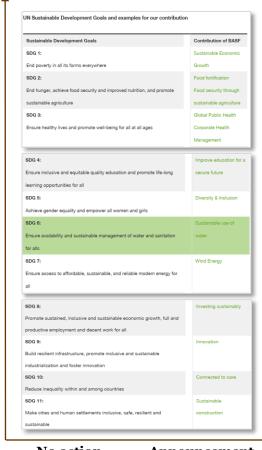
Sustainability strategy alignment

Business alignment

New partnerships

BASF developed SDG Index to explain how its sustainability reporting addresses each of the SDGs

Level of engagement



Develop
"SDG Index"
to explain how
the
sustainability
reporting
addresses each
of the SDGs

BASF welcomes the SDGs and supports the UN in making our planet more sustainable. The SDGs are of great importance to BASF, as a globally-active company that **contributes to a sustainable future with its innovations**. This applies especially to SDGs that are related to:

- Hunger,
- Clean water and sanitation,
- · Renewable energy,
- · Good jobs and economic growth,
- Innovation and infrastructure
- Sustainable cities and communities,
- Responsible consumption and production patterns,
- Climate action and
- Partnering.

- BASE

SABMiller, MARS and Dow explain with infographics on how their sustainability strategies align with SDGs



SABMiller adopted a new sustainable development strategy, **Prosper**, which integrates sustainable development into the business through five Shared Imperatives, which tackle the five most material issues for its business:

- 1) accelerating growth and social development through our value chains;
- 2) making beer the natural choice for the moderate and responsible drinker;
- 3) securing shared water resources for the business and local communities:
- 4) creating value through **reduced** waste and carbon emissions:
- 5) supporting responsible and sustainable use of land for brewing crops.



Announcement

Sustainability strategy alignment

Business alignment

New partnerships

SABMiller, MARS and Dow explain with infographic on how their sustainability strategies align with SDGs

Level of engagement



MARS aligns its sustainable strategy, **Principles in Action**, with the 17 SDGs. The Principles in Action consists of five focus areas:

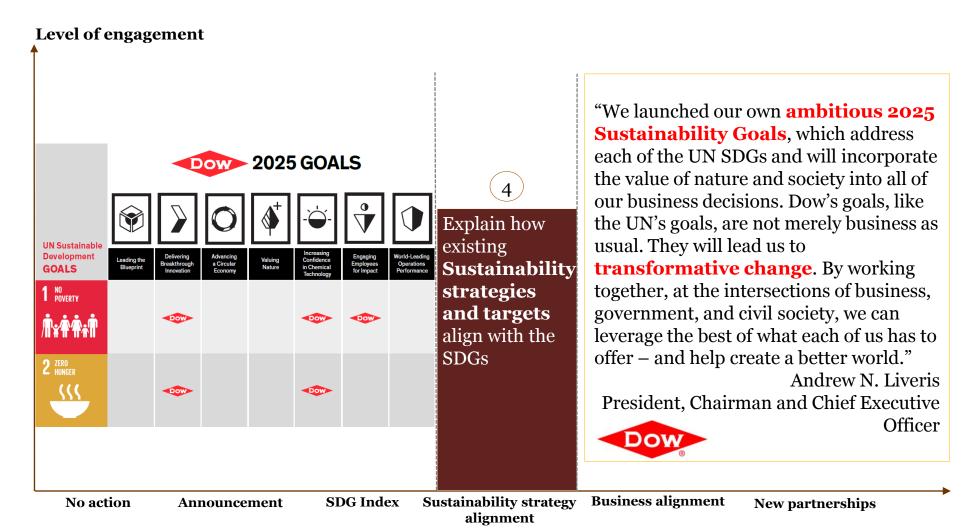
- 1) Responsible marketing Great causes. Clear communications. Fair representation:
- 2) Health and science Confidence. **Ouality.** Great taste:
- 3) Our supply chain Producing more with less:
- **4) Our operations** Sustainable in a generation;
- 5) Working at MARS Quality. Responsibility. Mutuality. Efficiency. Freedom.

alignment

Business alignment

New partnerships

SABMiller, MARS and Dow explain with infographic on how their sustainability strategies align with SDGs



GSK has gone beyond CSR strategy alignment and showed how their core business is delivering on the SDGs

Level of engagement

GSK is fully committed to expand patient access to medicines and services while preserving incentives for future innovation and sustainability. The company does this by pursuing flexible business models focused on both innovation and access including open innovation approaches, tiered pricing and working in public-private partnerships. Its contributions in alignment with SDGs include:

- 1) Achieve Universal Health Coverage (UHC)
- 2) End preventable deaths of newborns and children underfive
- 3) Support frontline health workers
- 4) End the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases (NTDs)
- 5) Support R&D of vaccines and medicines for diseases of developing countries
- 6) Reduce premature mortality from non-communicable diseases (NCDs)
- 7) Manage environmental impacts

Explain how
"core business" is delivering the SDGs

Our commitment to sustainable development

As a science-led healthcare company, GSK has an important role to play in

No action

Announcement

SDG Index

Sustainability strategy alignment

GlaxoSmithKline

Business alignment

feel better and live long healthy lives, wherever they are in

of millions of people around the world. We want to help people to do more,

New partnerships

Unilever launched new initiatives to deliver the SDGs through partnership with various sectors

Level of engagement

Justine Greening, **UK Secretary of State for International Development (DFID)**, President Bill Clinton, **Founder of the Clinton Foundation**, and Paul Polman, **CEO of Unilever**, announce a new partnership – **Transform** – to create jobs, increase incomes, and improve the health and well-being of 100 million people in developing countries by 2025:

- A five year, minimum £10 million, initiative
- Focus on water, sanitation and hygiene, with the potential to expand to household energy
- Identify and develop **social business models** that serve low-income households
- Contribute to the **evidence base** around behaviour change, with a focus on digital and mobile, to improve health and well-being on a large scale All three organizations will engage their global teams across Africa and South Asia in a **collaborative process** to:
- Identify commercially viable investments,
- Provide **capital**, and
- Deliver **technical expertise** and **capacity building** to support Transform.

6

Launch "new initiatives in collaboration with other sectors" e.g. governmental agency, universities, NGOs, etc.







How business can address SDGs

Key questions for business ...





1

SDGs are complex. And so is your business. Where do you start? 3

Governments will look to the business community to support their goals. Will you be ready?

2

Consumers have high expectations. Real pressure to perform. How will you match up?

4

Business impact on SDGs will shape long term strategy. What does your board think about the SDGs?

Global Goals Business Navigator

Overview

PwC's SDG tool combines elements of over 400 statistical sources with detailed understanding of the targets and indicators that underpin the SDGs.



The tool will allow a business to:

- Evaluate which SDGs they can best contribute to
- Identify the significant risks (i.e. where business activities hinder governments more than help) in relation both to core products and activities and more broadly across the supply chain, on a country by country basis
- Identify the potential opportunities (i.e. where business activities could help significantly more) in relation to core products and activities and the wider supply chain, on a country by country basis.

SDG Selector app...business relevant information on our website



SDG Selector

It's easy to think that the SDGs are something for governments to deliver, after all it was 193 governments that agreed to them. But delivering the goals will have an impact on business - governments will introduce new policy, regulation, incentives and taxes to drive new behaviours. So expectations are high that business will play a key role in helping to achieve the Goals. CEOs will want to know how their business helps or hinders the SDGs being delivered and identify opportunities too.

Which SDGs are relevant to you and your business? Please select by one of the following: industry OR country OR theme

Industry Impact: (business has the greatest impact on these SDGs) Industry Opportunity: (business sees the greatest potential opportunity) Country	1 NO POVERTY	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	6 CLEAN WATER AND SANITATION
Theme: We're the official knowledge partner at the Responsible Business Forum on Sustainable Development 2016. If you're attending, click here to confirm your workshop choice. At PwC, we believe that the Global Goals are a game changer for the planet and that business can a make a significant contribution to help achieve them. Find out more about how we are helping business to understand the risks and opportunities. Or contact Louise Scott or your local PwC team.	7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION
	13 CLIMATE ACTION	14 LIFE BELOW WATER	15 LIFE ON LAND	PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS	THE GLOBAL GOALS For Sustainable Development

What drives the SDG Selector? In our 2015 readiness research for "Make it your business", we asked business leaders which SDGs they thought their business had an impact on and which might be an opportunity for them going forward – their responses drive the industry SDG selections. Our Global Business Navigator tool takes over 200 data sources to score countries performance against each SDG target - this data drives the country SDG selection. We've also cut the SDGs by theme – people, prosperity, planet, peace and partnership.

Thank you

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